

Keeping Family Together! Every Manager's Responsibility



Children-Women in Social Service and Human Rights

@Preventing Child Separation





SESSION 1

Opening, Introduction & Creating Training Environment





Training Objectives



- Enrich knowledge of international and national drivers of children's right to parental care
- Discuss the status and issues of parental care right in Nepal.
- 3. Deepen the understanding of the harms of separation on children.
- 4. Build insights on the facts of child and parental /family separation in Nepal.
- 5. Revisit features of child rights organizations and commitment to child rights work
- 6. Enhance capacity in building strong organizations to protect children from harm.
- 7. Plan integration of parental care right in the organization system







SESSION 2

Parental Care is Every Child's Right!

Global and Local Instruments of Children's Right to Parental Care



Session 2 : Objectives



At the end of the session, participants will

- Enhance their understanding of the meaning and concept of parental care rights.
- Enrich their knowledge of UNCRC, UN Alternative Care
 Guideline and the 2019 UNGA resolution as the global
 drivers and Children's Act Nepal as a local driver of
 children's rights to parental care.



Parental Care Right





Every child's right to the Care from his/her parents in a family, the fundamental group of society and the natural environment of growth and wellbeing for all the children.

Based on UN-CRC



Key Drivers of Children's Right to Parental Care



- UN Convention on Rights of the Child
- UN Guidelines for the Alternative Care of the children



Guideline for the Alternative Care of Children

UN Resolution A/RES/64/142* 64th session , Agenda 64 24th February, 2010



- 2019 UNGA resolution on the Rights of the Child
- Children's Act Nepal -2018



2019 UNGA Resolution on the Rights of the Ch

United Nations General Assembly Third Committee, 18 Dec 2019
The 2019 Resolution on the Rights of the Child was adopted by the United Nations General Assembly on 18 December 2019. The Resolution focuses specifically on children without parental care. It emphasizes the importance of growing up in a family environment and the right of the child to a family, highlights the rights of children with disabilities with respect to family life, opposes the unnecessary separation of children from their families and the unlawful or arbitrary deprivation of liberty of children, encourages efforts to reunify families where in the best interests of the child, and stresses that children should not be separated from their families alobyled use to poverty or lack of access to resources. Please see p. 3 of the Report of the Third Committee on Promotion and Protection of the Rights of Children for the complete list of Member States that co-sponsored the







Parental Care Right in UNCRC

States Parties undertake to ensure the child such protection and care as is necessary for his or her well-being, taking into account the rights and duties of his or her parents, legal guardians, or other individuals legally responsible for him or her, and, to this end, shall take all appropriate legislative and State Parties shall respect the responsibilities, rights and duties of parents or, where applicable, the members of the extended family or community as provided for by local custom, legal guardians or other persons legally responsible for the child, to provide, in a manner consistent with the evolving capacities of the child, appropriate direction and guidance in the exercise by the child of the rights recognized in the present Convention

The child shall be registered immediately ofter birth and shall have the right from birth to a name, the right to acquire a nationality and, as for as possible, the right to know and be cared for by his or her parents.

States Porties recognize the right of every child to a standard of living adequate for the child's physical, mental, spiritual, moral and social development.

The parent(s) or others responsible for the child have the primary responsibility to secure, within their abilities and financial capacities, the conditions of living necessary for the 3

Best Interest of the child

27

Parental guidance and the child's evolving capacities

5

7 Name and Identity

UNCRC

as "the fundamental group of society and the natural environment for the growth and well-being of all its members and particularly children.

9 Keeping Familie together

States Parties shall ensure that a child shall not be separated from his or her parents against their will, except when competent authorities subject to judicial review determine, in accordance applicable law procedures, that such separation is necessary for the best interests of the child. Such determination may be necessary in a particular case such as one involving abuse or neglect of the child by the parents, or one where the parents are living separately and a decision must be made as to the child's place of residence.

Child's right to an adequate standard of living

efforts to ensure recognition of the principle that both parents have common responsibilities for the upbringing and development of the child. Parents or, as the case may be, legal guardians have the primary responsibility for the upbringing and development of the child. The best

interests of the child will be their

basic concern.

States Parties shall use their best

18

Parents's joint responsibilities assisted by the state 10

Entering and leaving country for family reunification In accordance with the obligations of States Parties under article 9, paragraph 1, applications by a child or his or her parents to enter or leave a State Party for the purpose of family reunification shall be dealt with by the States Parties in a positive, humane and expeditious manner.

A child whose parents reside in different States shall have the right to maintain on a regular basis, save in exceptional circumstances, personal relations and direct contacts with both parents.

PRECHISE- Framework of Children's Right to Parental Care, UNCRC

Developed by Pradipta Kadambari@ PRECHISE,kadambari Memorial college,2020



UN's Efforts on the Right of Children to Parental Care



| The UN Committee |
|---------------------|
| on the Rights of |
| the Child gave |
| whole-hearted |
| support to the idea |
| of developing |
| guidelines to |
| address the diverse |
| situation of child |
| separation and |
| alternative care. |

The acceptance of the Guidelines by the UN General Assembly and signaled all governments' general agreement on the content

Guideline for the Alternative Care of Children

UN Resolution A/RES/64/142* 64th session , Agenda 64 24th February, 2010

Resolution adopted by the General Assembly

64/142. Guidelines for the Alternative Care of Children

24th Feb,2010 UNGA 2019 special focus to children without parental care

18th December 2019.

2004

18th Dec, 2009

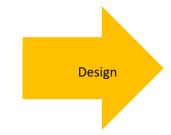


United Nations Guidelines for the Alternative Care of Children



Guidelines for the Alternative Care of Children

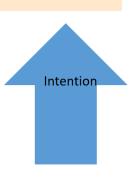
65th plenary meeting 18 December 2009



Designed to provide set of desirable orientation to policy and practice and to disseminate among all sectors related to issue to alternative care directly and indirectly.

PURPOSE

Enhancement of the implementation of the CRC and relevant provision of other international instruments regarding the protection and wellbeing of children who are deprived of parental care or who are at risk of being so





United Nations Guidelines for the Alternative Care of Children



Efforts

to keep children in, or return them

to.

the care of their family

or,

failing this,

to find another appropriate and permanent solution, including adoption and kafala of Islamic law.

Support

while permanent solutions are being sought,

Or

in cases where they are not possible

or

are not in the best interests of the child,

the most suitable forms of alternative care are identified and provided, under conditions that promote the child's full and harmonious development.

Ensure

Design Particularity

Guide

Policies, decisions and activities

of

all concerned With

social protection and child welfare in both the public and the private sectors, including civil society

Assist & Encourage

Governments

to better implement

their responsibilities and obligations

ın

these respects, bearing in mind the economic, social and cultural conditions prevailing in each State



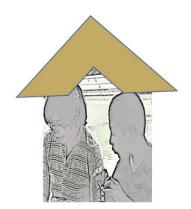
Three Pillars of Guideline



1 Prevention of Unnecessary separation



2Suitable Alternative Care



3Reunification to family/family based care



Gate Keeping



Two Principles of the Guidelines



Principle of Necessity Principle of Suitability

iii. Applying the principles of necessity and suitability

The following are among the key elements to take into account to ensure that alternative care is used only when necessary and is appropriate for the child concerned.



IS CARE GENUINELY NEEDED?

Reduce the perceived need

- Implement poverty alleviation programmes
- Address societal factors that can provoke family breakdown (e.g. discrimination, stigmatisation, marginalisation...)
- Improve family support and strengthening services
- Provide day-care and respite care opportunities
- Promote informal/ customary coping strategies
- Consult with the child, parents and wider family to identify options
- Tackle avoidable relinquishment in a pro-active manner
- Stop unwarranted decisions to remove a child from parental care

Discourage recourse to alternative care

- Ensure a robust gatekeeping system with decision-making authority
- Make available a range of effective advisory and practical resources to which parents in difficulty can be referred
- Prohibit the 'recruitment' of children for placement in care
- Eliminate systems for funding care settings that encourage unnecessary placements and/or retention of children in alternative care
- Regularly review whether or not each placement is still appropriate and needed



Ensure formal alternative care settings meet

- Commit to compliance with human rights obligations
- Provide full access to basic services, especially healthcare and education
- Ensure adequate human resources (assessment, qualifications and motivation of carers)
- Promote and facilitate appropriate contact with parents/other family members
- Protect children from violence and exploitation
- Set in place mandatory registration and authorisation of all care providers, based on strict criteria to be fulfilled
- Prohibit care providers with primary goals of a political, religious or economic nature
- Establish an independent inspection mechanism carrying out regular and unannounced visits

Ensure that the care setting meets the needs of the child

- Foresee a full range of care options
- Assign gatekeeping tasks to qualified professionals who systematically assess which care setting is likely to cater best to a child's characteristics and situation
- Make certain that residential care is used only when it will provide the most constructive response
- Require the care provider's cooperation in finding an appropriate long-term solution for each child

THE SUITABILITY PRINCIPLE

THE NECESSITY PRINCIPLE



United Nation General Assembly Resolution 2019



Consideration

Guidelines for the Alternative Care of Children, set out desirable orientations for policy and practice with the intention of enhancing the implementation of the Convention on the Rights of the Child and of relevant provisions of other international instruments regarding the protection and well-being of children deprived of parental care or who are at risk of being so.

United Nations

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Dies: General Assembly

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Against non 04

Resolution adopted by the General Assembly

[on the report of the Third Commune (AS-04-03-04)]

64/142. Guidelines for the Alternative Care of Children

The General Assembly,

Resilfuning the Universal Declaration of Human Rights' and the Convention on the Rights of the Child, and celebrating the twentieth anniversary of the Convention in 2009.

Resilfuning also all previous resolutions on the rights of the child of the Human Rights Convect. the Commission on the rights of the child of the Human Rights Convect. the Commission on the rights of the Circums.





Signed in 2020

Guidelines for the
Alternative Care of Children

Encourages of

State to take guideline into account, bring them to the attention of the relevant executive, legislative, and judiciary bodies of government, human rights defenders and lawyers, the media and the public in general.

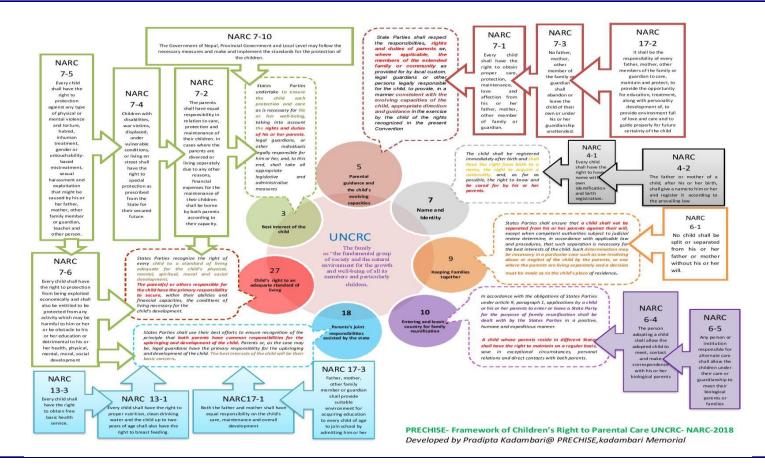
Request

Secretary general, within existing resources, to take steps to disseminate the guideline in all official language of UN, including by transmitting them to all Member states, regional commissions and relevant intergovernmental and non governmental organization.



National Driver Children's Act Nepal-2018







Duty of Parents Children's Act Nepal-2018



- 1) Both the father and mother shall have equal responsibility on the child's care, maintenance and overall development
- (4) Father, mother, other member of the family or guardian shall not engage the child on labor which may adversely affect his or her education, health and physical or mental development.
- (2) It shall be the responsibility of every father, mother, other members of the family or guardian to care, maintain and protect, to provide the opportunity for education, treatment, along with personality development of, to provide environment full of love and care and to guide properly for future certainty of the child.
- (3) Father, mother, other family member or guardian shall provide suitable environment for acquiring education to every child of age to join school by admitting him or her to the school.
- (5) Father, mother, other member of the family or guardian shall not leave the child below six years of age alone at home or any other place or send alone elsewhere, without being accompanied by an adult person.



Responsibilities of Parents toward Children- CAN-2018

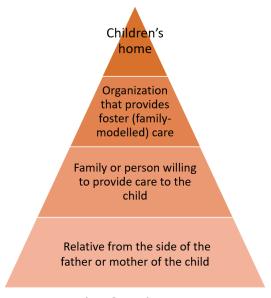


Alternative Care in Children's Act Nepal-2018



- (f) Infants born due to rape or incestuous relationships that are punishable by law and concerning whom application has been made to the child welfare authority, stating inability to maintain them
- g) Children who have been separated from their families for their best interests due to abuse, violence or neglect by their respective father, mother or guardian.
- (d) Out of the children in conflict with law, those who have been referred for alternative care under the diversion process.
- (e) Children who are staying in prison being dependent on their father or mother who is detained or imprisoned.

- (a) Orphan children
- (b) Children that have been left or found abandoned in hospitals or other public places or separated from parents or left unclaimed, with the identity of their parents unknown
- (c) Children that are deprived of appropriate care due to serious physical or mental disability or incapacity of their parents.



Priority order for alternative care

Chapter 5-Section 48 & 49- NAC 2018
Provision of alternative care for children in special protection



Session 2: Discussion



- With all these treaties, policies and provisions, why do children still separate from their parents?
- What child rights organizations can do in ensuring the application of the global and national driving instruments in Nepal?





SESSION 3

Child Separation, a Traumatic Event in a Child's Life!

Child Separation and Impact on Children



Session 3- Objectives



At the end of the session, the participants will

- Broaden understanding of child separation from parental care.
- Enhance understanding of the harm of child separation from parents and family.
- Deepen the insights on the role of child organizations in protecting children from the harms of separation.



What is Child Separation?



UN guidelines for the appropriate use and conditions of alternative care for children (2007) – definitions

Children without parental care

All children not living with at least one of their parents for whatever reason and under whatever circumstances.



Elements of Child Separation



Lost opportunity to healthy child development

- Loss of individual care and parental guidance
- Loss of secure foundation building
- Loss of family and community connection
- Loss of healthy emotional development.

Institutionalization

- Institutional culture
- Regime- ordered way of doing
- Child isolation from community and world outside the facility
- Institutional centered approach than child developmental approach

Life Under Duress

- Excessive volume of work
- Degrading living condition
- Limitation in the freedom of movement
- Risks of abuse, exploitation and neglect.
- Trafficked to serve the interest of traffickers

"The most important thing that children miss is love. Where children are loved, they receive all that they need". A boy from Malawi. 2009



Children living in Institutions: A **Global Phenomenon**



Prevalence and number of children living in institutional care: global, regional, and country estimates



Chris Desmond, Kathryn Watt, Anamika Saha, Jialin Huang, Chunling Lu

Background Children living in institutionalised settings are at risk of negative health and developmental outcomes, as Lancet Child Adolesc Health 20. well as physical and emotional abuse, yet information on their numbers is scarce. Therefore, the aim of our study was to Published Online estimate global-level, regional-level, and country-level numbers and percentages of children living in institutional care.

Methods In this estimation study, we did a systematic review of peer-reviewed publications and a comprehensive review of surveys and unpublished literature to construct a dataset on children living in institutional care from 136 countries between 2001 and 2018. We applied a wide range of methods to estimate the number and percentages 52352-4642(20)30055-9 of children living in institutional care in 191 countries in 2015, the year the Sustainable Development Goals were Centre for Liberation Studies. adopted. We generated 98 sets of estimates for each dataset, with possible combinations of imputation methods for Durban, KwaZulu-Natal, countries with different available data points. Of these 98 sets, we report here five types of global-level estimates: estimates with the highest values, those with the lowest values, those with median values, those with uncertainty levels, and those derived from methods with the smallest root-mean-square errors (RMSE).

Findings Global estimates of children living in institutions in 2015 was highly sensitive to the methods and data used, ranging from 3.18 million to 9.42 million children, with a median estimate of 5.37 million. When selecting the method with the lowest RMSE, the global estimate was 4.21 million, whereas with negative binomial regression with bootstrapping, the global estimate was 7.52 (95% CI 7.48-7.56) million. We also observed large variations in countrylevel estimates. Compared with other regions, estimates in south Asia, sub-Saharan Africa, and Latin America had larger variations in values when switching between estimation methods. High-income countries had the highest average prevalence of institutionalisation, whereas low-income countries had the lowest average prevalence. Estimates Department of Global Health from the full data with the smallest RMSE method showed that south Asia had the largest estimated number of and Social Medicine, Harvard children living in institutions (1·13 million), followed by Europe and central Asia (1·01 million), east Asia and Pacific (0.78 million), sub-Saharan Africa (0.65 million), Middle East and North Africa (0.30 million), Latin America and the Caribbean (0.23 million), and North America (0.09 million). North America consistently had the lowest estimates Dr.Chunling Lu, Brigham & among all regions.

Interpretation Worldwide, institutional care places millions of children at elevated risk of negative health and developmental outcomes, highlighting the need for deinstitutionalisation. However, there is considerable uncertainty regarding the number of children living in institutions. To improve estimates of the size of this population, we need to standardise the definition of institutional care and improve data collection, particularly in countries with large child populations.

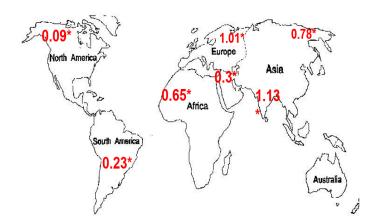
Funding Lumos Foundation.

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https://doi.org/10.1016/

South Africa (C Desmond PhD K Watt MA): Centre for Rural Health, University of KwaZulu-Natal. South Africa Medical School, Boston, MA,

Medical School, Boston.



Approximately 2.7 million children between the ages of 0 and 17 years are estimated to be living in residential care globally, 120 children / 100,000. (UNICEF.2017)

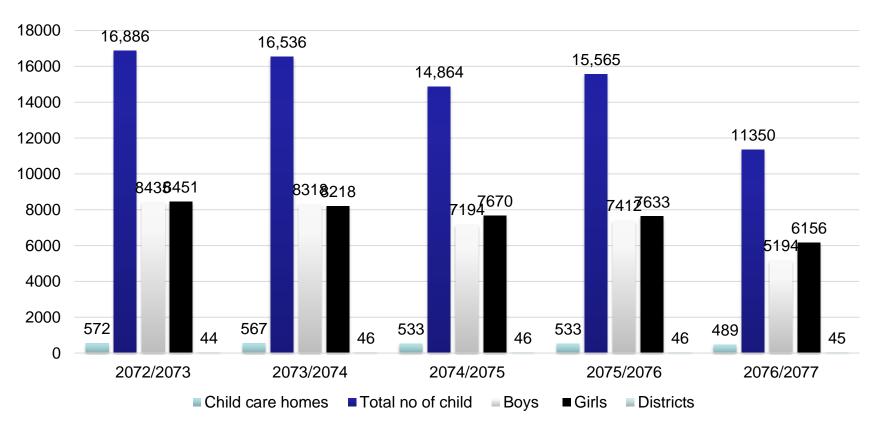
Source: Desmond, et al 2020

* million



Children living in Institution in Nepal







What do 80 years long studies tell us?



Evidence of harm has been explained by various psychology and child development theories and experiments. Many researchers have confirmed that child separation causes short-term and long-term damages which in many instances are irreparable and fatal.



Harms of Child Separation



The Lost Opportunity & Increased Vulnerability

Child care

increases the vulnerability of children to separational trauma, exploitation and abuse.

Family environment & community

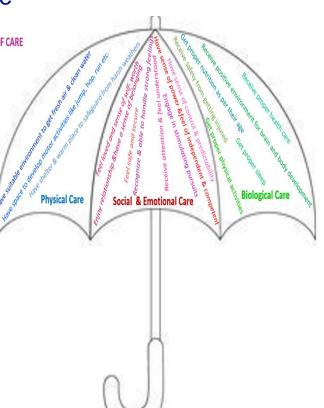
has negative effects in their holistic child development



Harms of Child Separation



- Infants/ child early life experience and secure base formation.
- Lost opportunity of individual care and basic needs fulfillment.
- Disruption to Secure Attachment and lifelong emotional impairment: Attachment theory (Bowlby, Ainsworth and Harlow experiment).
- Separational trauma: Shonkoff's eco-biodevelopmental theoretical approach
- Exposure to violence against children
- Institutionalization and harms of institutions
- Minnesota University longitudinal study

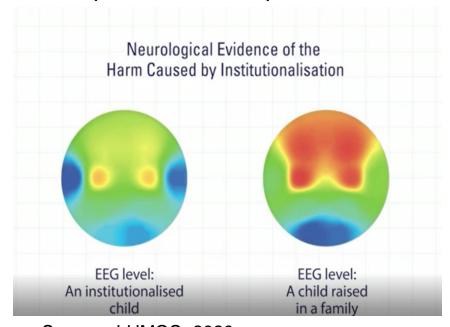




Infants' Experience and Child Development

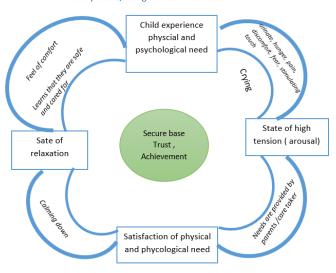


First Few months experiences shapes child development



Source: LUMOS, 2020

Develop trust in parent/care giver, in any problem their parents/ caregiver solve it for them.



Development of sense of security



The Evidences of Harms: Exposing Children to Separation Trauma, Violence, Abuse and Exploitation



- When secure base is removed or missed, children feel unsafe and scared. This puts children into the situation of stress and which if timely not deescalates, turns into distress leading to separational trauma, an impaired mental health condition.
- During separation, children become vulnerable to physical, emotional and sexual abuse, exploitation, neglect and trafficking.
- At least one in six of the children entering SOS village has previous experience of violence. (Gale & Khatiwada, 2015)
- The studies have shown that, the vulnerability of the children with disability institution is very high. The lack of personal attention to the child have resulted 26% death of such children in institutions,(LUMOS,2015)



The Evidences of Harms: Exposing Children to Separation Trauma, Violence, Abuse and Exploitation



- Involve in smoking, misuse alcohol and drugs, and engaging in high-risk sexual behaviour.
- Higher rates of anxiety, depression, other mental health problems and suicide.
- Affects brain development negatively brain development and damages other parts of biological systems.
- Negative effect on cognitive development and results in low educational and vocational learning.
- highly exposed to violence against children and builds on the trauma, impairs children's growth and many times threatens the child's life
- lack of warmth and love (healthy stimulant) and separation trauma lead to the use of drugs, and alcohol-like substances to compensate for childhood healthy stimulation.

WHO,2020

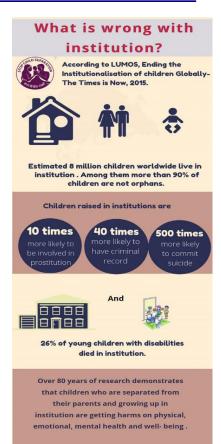
https://www.wh o.int/newsroom/factsheets/detail/vi olence-againstchildren



The Evidences of Harms



- Research suggests that staff-to-child ratios vary enormously around the world, but in some instances can be as high as 1:100 (Pinheiro 2006 in Every child matter,2019,p 40).
- In Sub-Saharan Africa, the rapid rise in children's homes run by faith-based organizations in response to the HIV and AIDS crisis means that children are often cared for by volunteers.
- Not only are such individuals often not properly trained, but they also come into institutions for relatively short periods, making it particularly hard for children to form a long-lasting bond (Firelight Foundation 2008 in Every Child matter 2019, p 40)





The Evidences of Harms



- Institutions lack environment of attachment and adequate stimulation which hinder the development of social skills, motor skills and intellectual capacity (Every Child 2005; Tolfree 2003).
- Emotional deprivation under threes years can hinder the physical development of the brain (Rutter 1996 in Everychid 2005)
- Children living on the streets, or in institutions or detention, may never get opportunity to recover their emotional deprivation and bonding process (Thomas de-Benetiz 2007; Save the Children 2004; Tolfree 2003).
- In many institutions, children's ability to form an attachment is particularly hindered by limited contact with families, high staff to child ratios, and high staff turn-over, (Every Child, November 2019)





SESSION 4

Nepal, a Country that Stands Out!

Nepal and Family Separation



Session 4: Objectives



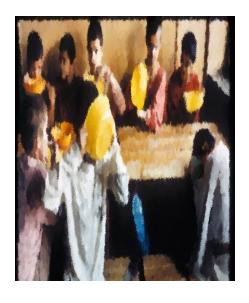
At the end of the session, the participant will

- Enhance knowledge of the causes and emerging trends of child separation in Nepal
- Enrich their understanding of the association of child trafficking with child separation.
- Deepen insights on the link of trafficking and child separation in Nepal.



Cause of Family Separation in Nepal





Poverty

- 28th poorest country in the world rank, 2019
- Nepal is one of the 48 least developed country(LDCs) in the world.

Parental perspective

- •Belief that children receive better living condition in institution.
- •Perception that children get access to better standard of education to improve their life opportunities.

Weak child protection system

- •The national child protection system is not functioning in the way to ensure children will not be placed unnecessarily in institutions due to the reason of poverty alone.
- •Not been able to protect children from harm and safeguarding form harms in institutions.



Emerging Trends and Causative Factors



- Migration and child abandonment
- Teenage child marriage and child separation
- Working class and child separation
- Nature of job and child separation
- Social media and child separation



Orphanage Trafficking in Nepal



- The roots of orphanage trafficking in Nepal go back to the 10year civil conflict between 1996 and 2006 (Punaks & Feit, 2014a).
- When the conflict ended in 2006, orphanage trafficking evolved further and spread across Nepal as business model extended to intercountry adoption
- Following the 2010 restriction on inter-country adoptions, the business model target well-intentioned foreign volunteers.
- Donors were persuaded to financially support children's homes and 'orphanages', believing the children to be orphans or destitute.



Orphanage Trafficking in Nepal



- In fact, up to 85% of the children had living parents.
- Children were often be forced to lie about their origins and identity
- They were denied access to their families and communities; emotionally, physically and sexually abused; and sometimes denied access to proper care as a deliberate strategy to incentivize donations.
- In 2017, the phenomenon was recognized by the US government as a form of trafficking in Nepal in the Trafficking in Persons Report (Department of State, 2017)
- This stands out Nepal as a country of orphanage trafficking and serious concerns for child right organizations.





SESSION 5

Keeping Children in the Family!

Gatekeeping System and its Effectiveness



Session 5: Objectives

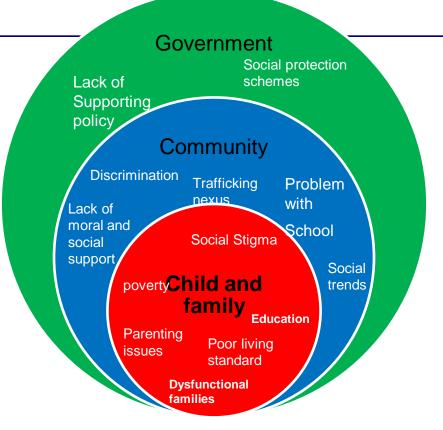


At the end of the session, the participants will

- Understand Gatekeeping as an effective system for keeping children with families.
- Build insights on the importance and significance of gatekeeping system in Nepal and the role that the organization can play in building the system in Nepal.







Circle of child separation

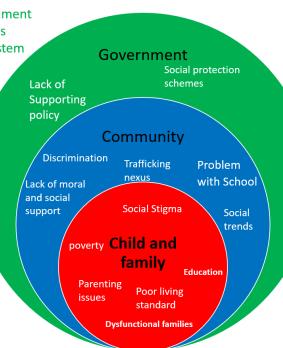


Changing the Circle of Separation

Creating an effective policy environment and context that supports children's reintegration, a child protection system that is able to support children's reintegration.

Circle of Support

Community monitoring of children and vulnerable families and traffickers



Effective laws and policies in place that are supporting the reintegration of children and enabling families to receive the support that they need, and having a child welfare workforce that is also able to support children's reintegration.

Providing support in many different ways-- providing practical support, moral support, and additional support in schooling, solving problem of good education in school

What was the root causes of the separation? Has that been solved? Solving / supporting the family to solve the problem



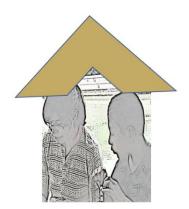
Three Pillars of Guideline



1 Prevention of Unnecessary separation



2Suitable Alternative Care



3Reunification to family/family based care

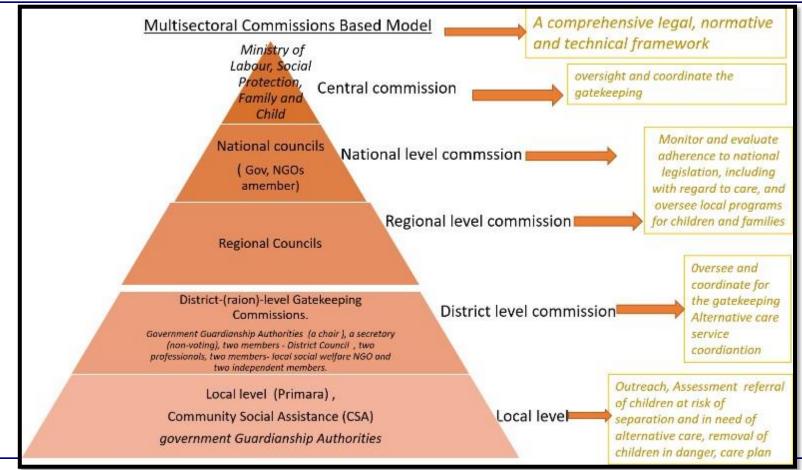


Gate Keeping



Gatekeeping: Moldova

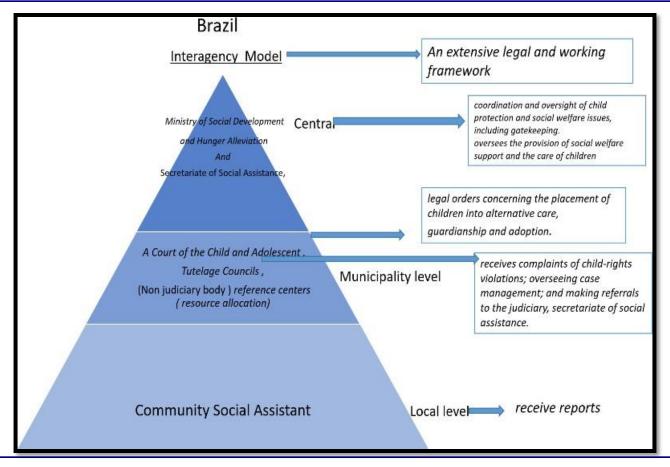






Gatekeeping: Brazil

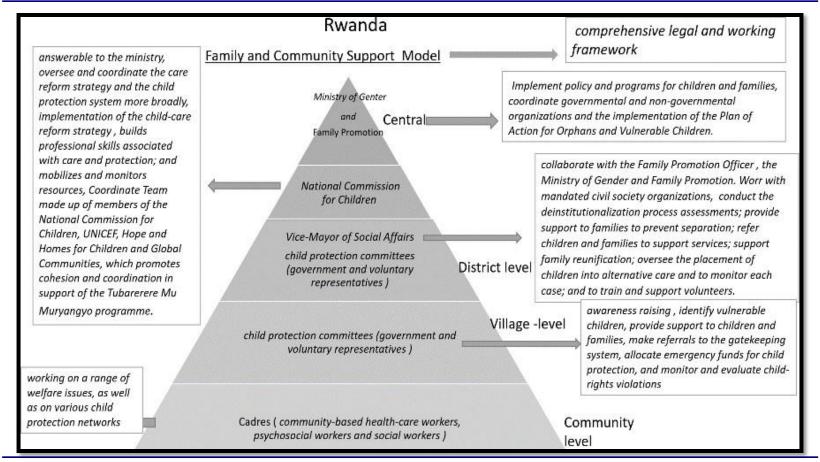






Gatekeeping: Rwanda









SESSION 5

Strong Institutions, Safe Children! Features of Strong Child Rights Organisations



Features of Child Rights Organization







Core values and Ethics of Human service



- Serve people in need with special attention to children and work to address social problems.
- Recognize of the Inherent Dignity of Humanity and children's worth and value
- Promote and protect human rights with special focus on Children's Rights
- Promote social justice (challenge discrimination and institutional oppression, respect diversity, access to equitable resources, challenge unjust policies and practice, build solidarity) in the best interest of the child
- Promote right to self determination as per evolving capacity of children and other beneficiaries
- Promote participation within the organization and with their beneficiary
- Respect confidentiality and privacy of its clients including children
- Treat every human including children as a whole person
- Ethical use of technology and social media
- Maintain professional integrity of board members, managers and staffs as child right workers



Encourage Participation and Empowerment of Children



- Enabling and Promoting Participation of Children
- Inclusive and Empowering Language
- Strategies to reduce the potential for undiscovered or ongoing harm



Effective Human Resource Management



- Recruitment and Selection Practices acknowledge the importance of child rights and child protection
- Job Descriptions / Duty Statements
- Staff Support, Supervision and Performance Management
- Complaints Management and Disciplinary Proceedings



Conduct Educational and Training Activities



- Awareness and Understanding of Child protection and promotion of child rights and Organizational Responsibilities.
- Capacity building exercises and activities
- Building intrapreneurship amongst the human resources
- Support Organizations in maintaining and strengthening capacity.



Front Line Workers' Training



Training Manual

Child Rights Workers

for Children's Right to Parental Care!

www.stopchildseparation.org

Face book page; stopchildseparation.

Have Systems to ensure Adaptation, Innovation and Continuous Improvement

- Governance and Culture
- A Child-Safe/Protection Policy
- Risk Management
- A Code of Conduct
- Privacy and Data Protection
- Organizational monitoring



Building Strong Organization Organizational Memory Management



- Importance of organizational memory management.
- Organizational memory management in knowledge management
- Steps of organizational memory managements (Acquisition, Retention (Individual, culture, transformation, structures, activities) and Retrieval.)





Building Strong Organization Internal Monitoring, Evaluation and Learning System (MEAL)









SESSION 7

Parental Care for Every Child!
Integrating Children's Right to Parental Care in the
Organizational System



Integration of Children's Right to Parental Care



- Divide into three groups,
 Governance, Management and Implementation
- Discuss how children's right to parental care can be integrated into the organizational system.
- Referred to Organizational system Pyramid of Child Right Organization.

Governance Boards

Management Executive Heads

Implementation
Project Leads
Project evaluation and coaching subordinates

Child Right Organizational System Pyramid





SESSION 8

Training Consolidation and Closing





THANK YOU!